Appendix B

Medium Term Financial Strategy 22-21 - Summary Position

Prior Year (Surplus)/Deficit	Medium Term Financial Strategy 22-21 - Summary Position					
Prior Year (Surplus)/Deficit Inflationary and Demographic Changes Staff Pay Award and Capacity Building 5,227 5,437 5,655 2,941 2,999 Non Staff Inflationary and Capacity Building 5,227 5,437 5,655 2,941 2,999 Non Staff Inflationary and Capacity Building 5,227 5,437 5,655 2,941 2,999 Non Staff Inflationary and Capacity Building 5,227 4,679 4,776 4,776 4		22/23	23/24	24/25	25/26	26/27
Inflationary and Demographic Changes		_				
Inflationary and Demographic Changes		Revised	Revised	Revised	Revised	Revised
Staff Pay Award and Capacity Building 5,227 5,437 5,655 2,941 2,999 Non Staff Inflation 1,000 3,830 1,000 1,000 1,000 Demographic Growth -	Prior Year (Surplus)/Deficit					
Non Staff Inflation	Inflationary and Demographic Changes					
Demographic Growth	Staff Pay Award and Capacity Building	5,227	5,437	5,655	2,941	2,999
Budget Increases	Non Staff Inflation	1,000	3,830	1,000	1,000	1,000
Corporate Growth ELIWA Levy Increase 765 800	Demographic Growth	-	4,069	4,287	4,629	4,776
ELIMA Levy Increase 765 800 800 800 Cross Cutting Items 1,549 - <th< td=""><td>Budget Increases</td><td></td><td></td><td></td><td></td><td></td></th<>	Budget Increases					
NI increase 1,549 - 1, 549 - 1 - 2 Pension Increase 1,000 - 1, 549 - 1 - 2 Pension Increase 1,000 - 1, 549 - 1 - 2 Pension Increase 1,000 - 1, 549 - 1 - 3 Service Pressures 1,000 - 1, 540 - 1, 540 - 1, 540 - 3 My Place - Waste and Re-cycling 150 145 1,000 1,000 - 5 My Place - Waste and Re-cycling 150 100 - 1 - 1 My Place - Weeping the Streets Clean 150 100 - 2 - 3 My Place - Weeping the Streets Clean 150 100 - 2 - 3 My Place - Weeping the Streets Clean 150 100 - 2 - 3 Care & Support - Fair Cost of Funding 616 4,710 2,283 - 3 - 3 Care & Support - Giving Children the Best Chance 2,000 1,000 - 2 - 7 Community Solutions - Community Hubs 70 - 70 - 70 - 70 - 70 - 7 Community Solutions - BDCAN 112 112 - 7 - 7 Community Solutions - BDCAN 112 112 - 7 - 7 Community Solutions - Building Capacity in the Social Sector 63 - 63 - 63 - 7 - 7 Community Solutions - Improved Debt Collection 388 - 7 - 7 Community Solutions - Hornoved Debt Collection 388 - 7 - 7 Community Solutions - PRPI - 7 - 7 - 7 - 7 - 7 Core - Inclusive Workplace 100 - 7 - 100 - 7 - 7 Core - Inclusive Workplace 100 - 100 - 7 - 7 Core - Inclusive Workplace 100 - 100 - 7 - 7 Strategy & Culture - Opportunities to Participate 45 - 45 - 45 - 7 Strategy & Culture - Cultural Production 106 - 7 - 7 - 7 Strategy & Culture - Cultural Production 106 - 7 - 7 - 7 Strategy & Culture - Cultural Production 106 - 7 - 7 - 7 Strategy & Culture - Cultural Production 106 - 7 - 7 - 7 Strategy & Culture - Tools & Capabilities 167 - 7 - 7 - 7 - 7 Inclusive Growth - Net Zero 250 - 7 - 7 - 7 Adults 689 - 7 - 7 - 7 - 7 - 7 - 7 Adults 689 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 -	Corporate Growth					
Ni increase	ELWA Levy Increase	765	800	800	800	800
Pension Increase 1,000 - - - - - - - - -	Cross Cutting Items					
Service Pressures My Place - Waste and Re-cycling 150 145 1,000 1,000 - My Place - Waste and Re-cycling 150 100 -	NI increase	1,549	-	-	-	-
My Place - Waste and Re-cycling 150 145 1,000 1,000 - My Place - Keeping the Streets Clean 150 100 - - - - Care & Support - Fair Cost of Funding 616 4,710 2,283 - - Care & Support - Giving Children the Best Chance 2,000 1,000 - - - - Community Solutions - South Commanity Apole 200 -	Pension Increase	1,000	-	-	-	-
My Place - Keeping the Streets Clean 150 100 - - Care & Support - Fair Cost of Funding 616 4,710 2,283 - - Care & Support - Giving Children the Best Chance 2,000 1,000 - - - Community Solutions - SDCAN 112 -112 - - - - Community Solutions - SUNIDIA 200 - <t< td=""><td>Service Pressures</td><td></td><td></td><td></td><td></td><td></td></t<>	Service Pressures					
My Place - Keeping the Streets Clean 150 100 - - Care & Support - Fair Cost of Funding 616 4,710 2,283 - - Care & Support - Giving Children the Best Chance 2,000 1,000 - - - Community Solutions - SDCAN 112 -112 - - - - Community Solutions - SUNIDIA 200 - <t< td=""><td>My Place - Waste and Re-cycling</td><td>150</td><td>145</td><td>1,000</td><td>1,000</td><td>-</td></t<>	My Place - Waste and Re-cycling	150	145	1,000	1,000	-
Care & Support - Fair Cost of Funding 616 4,710 2,283 - - Care & Support - Giving Children the Best Chance 2,000 1,000 - - - Community Solutions - Community Hubs 70 - 70 - - Community Solutions - BDCAN 112 - 112 - - - Community Solutions - Building Capacity in the Social Sector 63 63 63 - - - Community Solutions - Improved Debt Collection 388 - - - - Community Solutions - Poncessionary Fares - 785 2,050 840 - Community Solutions - PRPL - - - - - - - Core - IT 1,151 - - - - - - Strategy & Culture - Opportunities to Participate 45 45 - - - - Strategy & Culture - Opportunities to Participate 45 - - - - <td>· · ·</td> <td>_</td> <td></td> <td>-</td> <td>-</td> <td>-</td>	· · ·	_		-	-	-
Care & Support - Giving Children the Best Chance 2,000 1,000 -				2.283	-	-
Community Solutions - Community Hubs 70 - 70 - 70 - 70 Community Solutions - BDCAN 112 112 - 200<					-	_
Community Solutions - BDCAN 112 - 112 - 200 -	· ·		-	- 70	-	_
Communiy Solutions - Youth Zone 200 -			- 112			_
Community Solutions - Building Capacity in the Social Sector 63 -63	·					_
Community Solutions - Improved Debt Collection 388 -	·		- 63			
Community Solutions - Concessionary Fares - 785 2,050 840 - Community Solutions - PRPL -			- 03	_	_	
Community Solutions - PRPL - </td <td>·</td> <td></td> <td>705</td> <td>2.050</td> <td>940</td> <td></td>	·		705	2.050	940	
Core - Inclusive Workplace 100 - - 100 - <td>·</td> <td></td> <td></td> <td></td> <td></td> <td>-</td>	·					-
Core - IT 1,151 - - - Strategy & Culture - Opportunities to Participate 45 - 45 - - Strategy & Culture - Cultural Production 106 - - - - Strategy & Culture - Tools & Capabilities 167 -	·					-
Strategy & Culture - Opportunities to Participate 45 - 45	·	_				-
Strategy & Culture - Cultural Production 106 - - - Strategy & Culture - Tools & Capabilities 167 - - - Inclusive Growth - Net Zero 250 - - - - Leisure - Concession Fee income reprofiled - -666 -567 -620 - Public Realm 530 - - - - LAC/Care - 445 - - - Adults 689 - - - - Disabilities 1,570 - - - - Comm Sol 260 - - - - Participation and Engagement 150 150 150 - - Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change 150 150 150 150 150 Investment in the Capital Programme 450 450 450 450					-	-
Strategy & Culture - Tools & Capabilities 167 - - - Inclusive Growth - Net Zero 250 - - - Leisure - Concession Fee income reprofiled - -666 -567 -620 - Public Realm 530 - - - - - LAC/Care -445 - - - - - - Adults 689 -					-	
Inclusive Growth - Net Zero				-	-	-
Leisure - Concession Fee income reprofiled - -666 -567 -620 - Public Realm 530 - - - - LAC/Care -445 - - - - Adults 689 - - - - Disabilities 1,570 - - - - Comm Sol 260 - - - - - Participation and Engagement - 50 - - - - - Participation and Engagement - 50 - <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>			-	-	-	-
Public Realm		250	-	-	-	-
LAC/Care - 4445	·	-	- 666	- 56/	- 620	-
Adults 689 - - - - Disabilities 1,570 - - - - Comm Sol 260 - - - - Participation and Engagement - 50 - - - - Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change 150 150 150 150 150 Investment in the Capital Programme 450 450 450 450 450 Total Capital Costs 600 600 600 600 600 600 Savings Identified 50 - 15 -			-	-	-	-
Disabilities 1,570 - - - Comm Sol 260 - - - Participation and Engagement - 50 - - - Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change 150	·			-	-	-
Comm Sol 260 - - - Participation and Engagement - 50 - - - Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change 150 150 150 150 150 150 150 150 150 150 150 150 450			-	-	-	-
Participation and Engagement - 50 Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change - 150 150			-	-	-	-
Total Additional Costs 17,663 19,990 16,338 10,390 9,575 MRP Policy Change 150 450 50 20 20 20 20 20 20 20 20 20			-	-	-	-
MRP Policy Change Additional MRP Changes Investment in the Capital Programme 450 450 450 450 450 450 450 450 450 45	·			-	-	-
Additional MRP Changes 150 450 4		17,663	19,990	16,338	10,390	9,575
Investment in the Capital Programme 450 450 450 450 450 Total Capital Costs 600 600 600 600 600 600 600 600 600 60	•					
Total Capital Costs600600600600600Savings IdentifiedEarly Years, Youth Services and Childcare - Fixed Penalty Notice Income- 50- 15	-					150
Savings Identified Early Years, Youth Services and Childcare - Fixed Penalty Notice Income - 50 - 15 Early Years, Youth Services and Childcare - Staffing Savings - 35		450	450	450	450	450
Early Years, Youth Services and Childcare - Fixed Penalty Notice Income Early Years, Youth Services and Childcare - Staffing Savings Core - Digital Identity Verification Core - Mobile Telephony Svaings Tore - IT Procurement Core - MPLS Replacement Core - MPLS Replacement Core - Lits Core - Lits		600	600	600	600	600
Early Years, Youth Services and Childcare - Staffing Savings Core - Digital Identity Verification - 25 - 25	Savings Identified					
Core - Digital Identity Verification - 25 - 25	Early Years, Youth Services and Childcare - Fixed Penalty Notice Income	- 50	- 15	-	-	-
Core - Mobile Telephony Svaings - 72 72	Early Years, Youth Services and Childcare - Staffing Savings	-	- 35	-	-	-
Core - IT Procurement 45 - 44 - 56 - 50 - Core - MPLS Replacement - 115 - 115 - Core - - 1,498 - Community Solutions - Childrens Centres - 90 - Community Solutions - Revenues and Benefits - 300 - Community Solutions - Local Banking - 100 -	Core - Digital Identity Verification	- 25	- 25	-	-	-
Core - MPLS Replacement - 115 - 115 - Core - - 1,498 - Community Solutions - Childrens Centres - 90 - Community Solutions - Revenues and Benefits - 300 - - Community Solutions - Local Banking - 100 - -	Core - Mobile Telephony Svaings	- 72	72	-	-	-
Core 1,498 Community Solutions - Childrens Centres - 90	Core - IT Procurement	45	- 44	- 56	- 50	-
Community Solutions - Childrens Centres-90Community Solutions - Revenues and Benefits-300Community Solutions - Local Banking-100	Core - MPLS Replacement	- 115	-	115	-	-
Community Solutions - Childrens Centres-90Community Solutions - Revenues and Benefits-300Community Solutions - Local Banking-100	Core -	- 1,498	-	-	-	-
Community Solutions - Revenues and Benefits - 300 Community Solutions - Local Banking - 100	Community Solutions - Childrens Centres		-	-	-	-
Community Solutions - Local Banking - 100	·	- 300	-	-	-	-
	·		-	-	-	-
	· · ·		-	- 420	-	-

My Place - Property Management	-	154	- 66	- 65	- 72	-
LGHR - Fine Revenue	-	50	-	-	-	-
LGHR - Market	-	20	-	-	-	-
LGHR - Parking	-	250	-	-	-	-
LGHR - HR Restructure		-	- 577	-	-	-
Policy & Participation - Everyone Everyday		-	- 100	-	-	-
Policy & Participation - Parks		-	- 500	500	-	-
Inclusive Growth - Economic Development	-	200	-	-	-	-
ICT Savings	-	40	-	-	-	-
Total Savings	-	3,499	- 1,290	74	- 122	-